



WESTMINSTER  
HEALTH FORUM

# Key issues for optimising the NHS estate: funding, planning and development, and policy priorities for the new government 28<sup>th</sup> January 2020

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Please be advised that speakers' PowerPoint presentations are included within the transcript itself, just beneath the relevant speaker's text. Please note that not all speakers are able to grant permission for us to include their slides.

## About this Publication

This publication reflects proceedings at the Westminster Health Forum policy conference: Key issues for optimising the NHS estate: funding, planning and development, and policy priorities for the new government held on 28<sup>th</sup> January 2020. The views expressed in the articles are those of the named authors, not those of the Forum or the sponsors, apart from their own articles.

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