



WESTMINSTER  
HEALTH FORUM

# Next steps for improving NHS Estates and facilities management: efficiency, improving flexibility, and fit-for- purpose premises 21<sup>st</sup> April 2016

Seminar supported by **Kajima Partnerships**



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## About this Publication

This publication reflects proceedings at the Westminster Health Forum Keynote Seminar: Next steps for improving NHS Estates and facilities management: efficiency, improving flexibility, and fit-for-purpose premises held on 21<sup>st</sup> April 2016. The views expressed in the articles are those of the named authors, not those of the Forum or the sponsors, apart from their own articles.

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