

Financial challenges for the NHS and priorities for NHS Improvement 9th June 2016

CONDITIONS FOR USE OF TRANSCRIPTS:

This document is intended to provide a timely reference for interested parties who are unable to attend the event to which it refers. Some portions are based on transcripts of proceedings and others consist of text submitted by speakers or authors, and are clearly marked as such. As such, apart from where it is indicated that the text was supplied by the speaker, it has not been possible for the transcript to be checked by speakers and so this portion of the document does not represent a formal record of proceedings. Despite best endeavours by Westminster Forum Projects and its suppliers to ensure accuracy, text based on transcription may contain errors which could alter the intended meaning of any portion of the reported content. Anyone who intends to publicly use or refer to any text based on the transcript should make clear that speakers have not had the opportunity for any corrections, or check first with the speaker in question. If in doubt, please contact the forum first.

Contents

| | |
|---|-----------|
| <u>About this Publication</u> | 3 |
| <u>Agenda</u> | 4 |
| <u>Session Chair's opening remarks</u> | |
| Lord Scriven, Member, Select Committee on the Long-Term Sustainability of the NHS (<i>transcript</i>) | 6 |
| <u>Financing new models of care - linking payments to outcomes</u> | |
| Gareth Harper, Managing Consultant and Head of Economics, Optimity Advisors (<i>transcript</i>) | 7 |
| <u>Economic challenges for moving towards preventative healthcare</u> | |
| Professor Richard Fordham, Professor in Public Health Economics, University of East Anglia (<i>text submitted by speaker</i>) | 10 |
| <u>Priorities for providers: sustainability, contracts and managing deficits</u> | |
| Chris Hopson, Chief Executive, NHS Providers (<i>transcript</i>) | 11 |
| Questions and comments from the floor (<i>transcript</i>) | 14 |
| <u>Integrating budgets and the impact of reduced social care funding</u> | |
| Dr Nicholas Hicks, Founder and Chief Executive, COBIC (<i>transcript</i>) | 20 |
| <u>The potential impact of the primary care support package and next steps for relieving pressures</u> | |
| Professor Maureen Baker, Chair of Council, RCGP (<i>transcript</i>) | 23 |
| <u>Collaborating to improve regulation of care</u> | |
| Dr Paul Bate, Executive Director of Strategy and Intelligence, CQC (<i>transcript</i>) | 25 |
| Questions and comments from the floor (<i>transcript</i>) | 28 |
| <u>Session Chair's closing remarks</u> | |
| Lord Scriven, Member, Select Committee on the Long-Term Sustainability of the NHS (<i>transcript</i>) | 34 |
| <u>Session Chair's opening remarks</u> | |
| Jacque Mallender, Lead Partner, Public Policy, Optimity Advisors (<i>transcript</i>) | 35 |
| <u>Case study: implementing the review of operational productivity at a local level</u> | |
| Andrew McMinn, Chief Procurement Officer, Plymouth Hospitals NHS Trust (<i>transcript</i>) | 36 |
| <u>Balancing the NHS budget: priorities for commissioners, innovative payment mechanisms and ensuring quality</u> | |
| James Roach, Joint Director of Integration, Wiltshire Council and Wiltshire Clinical Commissioning Group (<i>transcript</i>) | 39 |
| Claire Murdoch, Chief Executive, Central and North West London NHS Foundation Trust (<i>transcript</i>) | 41 |
| Jeremy Taylor, Chief Executive, National Voices (<i>transcript</i>) | 44 |
| Julia Clarke, Chief Executive, Bristol Community Health (<i>text submitted by speaker</i>) | 46 |
| Questions and comments from the floor with Andrew McMinn, Chief Procurement Officer, Plymouth Hospitals NHS Trust (<i>transcript</i>) | 48 |
| <u>Next steps for NHS Improvement as the whole sector regulator</u> | |
| Jim Mackey, Chief Executive, NHS Improvement (<i>transcript</i>) | 55 |
| Questions and comments from the floor (<i>transcript</i>) | 59 |
| <u>Session Chair's and Westminster Health Forum closing remarks</u> | |
| Jacque Mallender, Lead Partner, Public Policy, Optimity Advisors (<i>transcript</i>) | 67 |
| Sam Dolton, Producer, Westminster Health Forum (<i>transcript</i>) | 68 |
| <u>Comments</u> | 69 |
| Dr Rhyddhi Chakraborty | |
| Ayse Carter, NHS Contracts Manager, Specsavers | |
| <u>List of Delegates Registered for Seminar</u> | 72 |
| <u>Contributor Biographies</u> | 78 |
| <u>About the Core Sponsors of the Westminster Health Forum</u> | 81 |

Please be advised that speakers' PowerPoint presentations are included within the transcript itself, just beneath the relevant speaker's text. Please note that not all speakers are able to grant permission for us to include their slides.

About this Publication

This publication reflects proceedings at the Westminster Health Forum Keynote Seminar: Financial challenges for the NHS and priorities for NHS Improvement held on 9th June 2016. The views expressed in the articles are those of the named authors, not those of the Forum or the sponsors, apart from their own articles.

Although Westminster Health Forum is grateful to all sponsors for the funding on which we depend, participation in events and publications is never conditional on being a sponsor. As well as funding ongoing operations, sponsorship enables the Forum to distribute complimentary copies of publications, and offer complimentary tickets for events, to Government ministers, parliamentarians and officials most involved in policy.

This publication is copyright. Its copying, in whole or in part, is not permitted without the prior written consent of the publishers. However, extracts of the text may be reproduced for academic or review purposes, subject to the conditions of use outlined in the previous page, providing they are accurate, are not used in a misleading context and the author, their organisation and the Westminster Health Forum are acknowledged. We would also appreciate being informed.

Westminster Health Forum

UK Headquarters
4 Bracknell Beeches
Old Bracknell Lane West
Bracknell
Berkshire RG12 7BW

T: 01344 864796

F: 01344 420121

publications@westminsterforumprojects.co.uk

Directors

Peter van Gelder
Chris Whitehouse