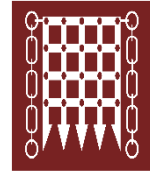


**Westminster Energy, Environment & Transport Forum policy conference:
Next steps for major transport project delivery in the UK**

Timing: Morning, Monday, 29th June 2026

Taking place online



WESTMINSTER ENERGY
ENVIRONMENT &
TRANSPORT FORUM

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentarian
- 9.05 **The Major Transport Projects Governance and Assurance Review - key findings and implications for delivery going forward**
James Stewart, Independent Non-Executive, Author of the Stewart Review on HS2
Questions and comments from the floor
- 9.30 **Approaches to strengthening governance, oversight, assurance, and investment**
designing new and tailored governance structures | clarifying responsibilities | reducing duplication and inefficiency in assurance and review processes | the role of NISTA in assurance, approvals and long-term pipeline oversight | certainty and sustainability in finance | implications of the Highways (Financing) Bill | securing multi-year ring-fenced settlements | developing public-private partnership models and equitable risk allocation | addressing capability gaps in project delivery bodies and sponsor teams | better balancing quality with affordability to prevent cost overruns
Marie-Claude Hemming, Policy Director, Association for Consultancy and Engineering
Victoria Tomalin, Manager, Transactions and Corporate Finance, EY
Steve Lomas, Managing Director, Private Sector Finance, National Wealth Fund
Dan Mansfield, Director, Transport, Local Authority Advisory and Lending, National Wealth Fund
Richard Robinson, Head of Strategy and Development at London Luton Airport
Samantha Taylor, Interim Strategic Transport Projects Manager, Bath and North East Somerset Council
Questions and comments from the floor
- 10.20 **Planning and consenting reform and next steps for an integrated transport strategy**
Samantha Collins-Hill, Deputy Director, Transport Planning, Department for Transport
Questions and comments from the floor
- 10.45 **Chair's closing remarks**
Senior Parliamentarian
- 10.50 Break
- 11.00 **Chair's opening remarks**
Senior Parliamentarian
- 11.05 **'Taking a flexible approach to delivering road infrastructure'**
Nicola Bell, Chief Capital Delivery Officer, Major Projects, National Highways
Questions and comments from the floor
- 11.30 **The UK's project pipeline and delivery - progress, performance, and addressing barriers to completion**
progress and milestones for major transport projects, including HS2 and the Lower Thames Crossing | next steps for Northern Powerhouse Rail following announcement of the NPR Bill in the King's Speech | addressing delays and emerging risks, such as inflation and cost escalation, consenting, and political pressures | the role of digital tools and innovation in achieving efficiency and productivity gains | the role of the Infrastructure Pipeline for enhancing visibility and certainty for industry | improving market interactions between public bodies and supply chains | building workforce capacity | supporting domestic and sustainable supply chains | approaches to ensuring social value within procurement | encouraging investment and innovation
Ben Goodwin, Director, Policy and Public Affairs, Civil Engineering Contractors Association
Craig Wakeman, Head, HS2 and Strategic Partnerships, Transport for West Midlands
Gary Clements, Director, Sales, Great Yarmouth and Medway, Peel Ports
Senior representative, delivery partner
Questions and comments from the floor
- 12.15 **Place-making and social value in major transport projects**
Anna Humphries, Head, Sustainability and Social Value, Transpennine Route Upgrade
- 12.25 **Embedding environmental compliance and climate resilience in major transport projects**
implementation of the Climate Adaptation Strategy for Transport | embedding climate adaptation and resilience into project governance, planning, and delivery | addressing interdependencies across transport modes | delivering Biodiversity Net Gain for NSIPs | the role of the Nature Restoration Fund in mitigating environmental impact and compensation | ensuring compliance and oversight across environmental obligations | strengthening partnership working | alignment of transport infrastructure with economic opportunities | implications of the Steel Industry (Nationalisation) Bill
Julie Gregory, Regional Head, Climate Resilience and Sustainable Growth, Network Rail
Kathleen Covill, Manager, Nationally Significant Infrastructure Projects, Natural England
- 12.35 Questions and comments from the floor
- 13.00 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**
Senior Parliamentarian
Sean Cudmore, Westminster Energy, Environment & Transport Forum