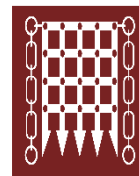


**Westminster Energy, Environment & Transport Forum policy conference:
Next steps for roads in England - infrastructure, maintenance, investment and delivery**

Timing: Morning, Friday, 11th July 2025

*****Taking place online*****



**WESTMINSTER ENERGY
ENVIRONMENT &
TRANSPORT FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Paul Kohler MP, Liberal Democrat Spokesperson, Transport
- 9.05 **Roads in England - next steps for policy**
David Buttery, Director, Roads Strategy, Department for Transport
Questions and comments from the floor
- 9.30 **'Is it Important, very Important or very very Important!'**
Mark Kemp, Director, Local Transport, WSP
- 9.45 **Priorities for road infrastructure projects and maintenance - investment, funding frameworks and environmental goals**
performance-linked funding models and their role in encouraging transparency | risks for councils with administrative or financial constraints | local road maintenance strategy and pressures on recurrent budgets | adequacy of monitoring systems for National Highways | balancing investment in major schemes and core maintenance | improving local authority capacity to meet funding requirements | supporting resource-constrained councils in rural areas | coordinating with planning for housing, employment, and economic development | contribution of road investment to regional growth | improving engagement with private finance for nationally significant projects | implications of delays to RIS3 on delivery and regional pipelines | use of carbon measures in planning and aligning with decarbonisation goals
Professor Phillip Goodwin, Emeritus Professor, Transport Policy, University College London and University of the West of England
Nigel Riglar, Executive Director, Place, South Gloucestershire Council
Steve Gooding, Director, RAC Foundation
Rebecca Lush, Roads and Climate Campaigner, Transport Action Network
- 10.10 Questions and comments from the floor
- 10.35 **'Managing future road network performance - evolving governance, delivery and regional engagement for the SRN'**
Elliot Shaw, Chief Customer and Strategy Officer, National Highways
Questions and comments from the floor
- 11.05 **Chair's closing remarks**
Paul Kohler MP, Liberal Democrat Spokesperson, Transport
- 11.10 Break
- 11.20 **Chair's opening remarks**
Senior Parliamentarian
- 11.25 **Delivering future road networks - funding reform, innovation and infrastructure resilience**
strategies for closing the structural funding gap | priorities for digital innovation, including road twinning and intelligent materials | deployment of autonomous systems to support emissions reduction and performance | whole-lifecycle approaches to road maintenance, including early intervention and durable repair methods | responding to the long-term decline in fuel duty revenues | options for future funding models, including road pricing | implications of funding reform for road user groups and equity for rural areas | impacts on investment in public transport | resilience and reliability of strategic freight routes | design options for reducing delays on high-traffic corridors | improving coordination with utilities to reduce costs and disruption | skills needed to deliver digital, low-carbon road networks | workforce capability strategies in partnership with industry & academia | next steps for EV integration in existing infrastructure
Julie Crawford, Operations Director, Galliford Try
Alistair Hunter, Director, Arup
Justin Ward, Head of Policy and Technical Practice, Chartered Institution of Highways & Transportation
Anna Jordan, Co-Founder and CEO, Alchera Technologies
James Harper, Team Manager, Highways and Out of Hours Operations, City of Stoke-on-Trent Council
Questions and comments from the floor
- 12.25 **Performance-linked funding and effective governance - securing accountability and transparency in road infrastructure delivery**
Rachel Gittens, Deputy Director, Office of Rail and Road
Questions and comments from the floor
- 12.55 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**
Senior Parliamentarian
Sean Cudmore, Westminster Energy, Environment & Transport Forum