

**Westminster Business Forum policy conference:
Next steps for UK pension services and regulation**

Timing: Morning, Tuesday, 23rd June 2026

Taking Place Online



Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentarian
- 9.05 **Latest developments in the UK pensions landscape and policy priorities for the next phase of reform**
Senior representative, policy
Questions and comments from the floor
- 9.30 **Implementation of the Pension Schemes Act - implications for scheme design, governance, and regulatory oversight**
timelines for implementation | alignment with existing defined benefit funding rules and defined contribution governance requirements | trustee capability and expectations | operational readiness for dashboard connection and improving data quality and standards | management of transition risks during consolidation and scheme restructuring | support needed for schemes, administrators, and service providers | employer compliance and system coordination | protecting saver outcomes | implications of 2025 Autumn Budget changes, including salary sacrifice reform, scheme design and pension saving behaviour
Carolyn Saunders, Partner, Dentons
Geraldine Brassett, Senior Consultant, Willis Towers Watson
Senior representative, industry
Senior representative, employer
Questions and comments from the floor
- 10.15 **Chair's closing remarks**
Senior Parliamentarian
- 10.20 Break
- 10.30 **Chair's opening remarks**
Viscount Younger of Leckie, former Parliamentary Under-Secretary of State, Department for Work and Pensions (2023-2024)
- 10.35 **Assessing long-term sustainability in the pensions system and challenges facing UK retirees**
Pete Glancy, Head, Policy, Insurance, Pensions and Investments, Scottish Widows
Questions and comments from the floor
- 11.00 **Next steps for consolidation, megafunds, and investment in UK assets**
role of pension funds in supporting economic growth | implications of market consolidation and larger pooled funds for scale and competition | governance arrangements and trustee oversight | investment capability and access to a wider range of assets | balancing fiduciary and consumer duties with wider policy objectives | investment in UK private markets and examining reserve powers in the Pension Schemes Act | safeguards and compliance planning | implications for the Local Government Pension Scheme and private schemes | impact on member outcomes
Janette Weir, Director, Ignition House
Dr Suzy Morrissey, Deputy Director, Pensions Policy Institute
Adam Gillespie, Partner, XPS Pensions Group; and Deputy Chair, Investment Committee, The Society of Pension Professionals
Senior representative, economics
Senior representative, regulation
Questions and comments from the floor
- 11.45 **Strengthening pensions adequacy, supporting digital transformation, and improving long-term outcomes**
work of the Pensions Commission on adequacy, coverage and fairness | contribution levels, participation gaps and options for auto-enrolment reform | statutory review of state pension age and implications for retirement income policy | demographic pressures and intergenerational fairness | digital pension planning and dashboards integration | targeted support and the boundary between guidance and advice | Collective Defined Contribution schemes | use of AI and data-driven tools in pension provision | cyber resilience, data governance, and interoperability | improving member engagement and decision-making | implications for employers, providers, and administrators
Hannah English, Head, DC Corporate Market, Hymans Robertson
Matt Gosden, Head, AI Product, Mercer
Colin Clarke, Head, Product Policy Strategy, Workplace Savings, Legal & General
Catherine Foot, Director, Standard Life Centre for the Future of Retirement; and Financial Inclusion Commissioner
Senior representative, employer
Questions and comments from the floor
- 12.30 **Assessing the role of pension funds in supporting economic growth**
Senior representative, policy
Questions and comments from the floor
- 12.55 **Chair's and Westminster Business Forum closing remarks**
Viscount Younger of Leckie, former Parliamentary Under Secretary of State, Department for Work and Pensions (2023-2024)
Thomas Howard, Westminster Business Forum