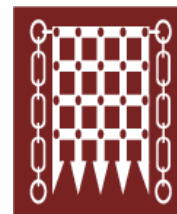


Westminster Health Forum policy conference:

Next steps for neighbourhood health and delivering care closer to home - local models, practical requirements and implementation

Timing: Morning, Wednesday, 11th November 2026

Taking Place Online



**WESTMINSTER
HEALTH FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Baroness Watkins of Tavistock
- 9.05 **Assessing developments in delivering care closer to home - evidence, emerging practice and implementation of neighbourhood health approaches**
Nina Hemmings, Policy Fellow, Primary and Community Care, The Health Foundation
Questions and comments from the floor
- 9.25 **The role of primary care in supporting neighbourhood health models - access, continuity and integrated delivery**
Professor Andy Brooks, Clinical Chair, National Association of Primary Care
- 9.35 **Developing workable neighbourhood teams - workforce, funding, coordination and accountability**
NHS 10 Year Health Plan and Neighbourhood Health Framework priorities | timelines, scope and local responsibilities | adapting models to local readiness and infrastructure | integrated neighbourhood teams and coordination across NHS and local services | implications for primary, community, acute and social care providers | transfer of activity, funding and clinical responsibility | accountability and performance measurement | commissioning, incentives, revenue and capital requirements alongside financial risk and investment options | access, continuity, patient choice and co-design | workforce distribution, recruitment and retention | leadership, workload, supervision and employment implications | capacity and sustainability of social care and VCSE partners
Beth Colliety, Policy Manager, The Richmond Group of Charities
Richard Dale, Chief Strategy Officer, NHS West and North London
Senior representative, local authority
Senior representative, social care
Senior representative, economics
- 10.00 Questions and comments from the floor
- 10.30 **Delivering neighbourhood health models across integrated care systems - local variation, priorities and practical requirements**
Richard Kirby, CEO, Birmingham Community Healthcare NHS Foundation Trust
Questions and comments from the floor
- 10.55 **Chair's closing remarks**
Baroness Watkins of Tavistock
- 11.00 Break
- 11.10 **Chair's opening remarks**
Senior Parliamentary
- 11.15 **'Better utilisation of existing estate supported through investment and partnerships'**
Wendy Farrington-Chadd, CEO, Community Health Partnerships
Questions and comments from the floor
- 11.40 **Neighbourhood health in practice - innovation, local learning, prevention and addressing inequalities**
potential and limitations of neighbourhood approaches to prevention and earlier intervention | community hubs, early support and public health coordination | evidence, capacity and sustainable resourcing | tailoring services to local need as well as wider determinants, inequalities and distributional effects | data, evaluation and population health intelligence | comparable measures and attributing outcomes | digital interoperability, information sharing and data-enabled care coordination | costs, cybersecurity and information governance | digital inclusion, assisted access and non-digital alternatives | collaboration across NHS, local government, social care and VCSE organisations | capacity, independence, contracting and full-cost recovery | local learning and wider implementation
Sam James, Integrated Care System Lead, National Association for Voluntary and Community Action
Dianne Barham, CEO, Local Voice
Simon Bampfylde, Director, Strategy, Integrated and Specialist Medicine, Guy's and St Thomas' NHS Foundation Trust
Senior representative, local authority
Senior representative, digital
Questions and comments from the floor
- 12.30 **Supporting quality, accountability and assurance in neighbourhood health approaches**
Dr Paul Johnson, Director, Primary Care and Community Services, Care Quality Commission
Questions and comments from the floor
- 12.55 **Chair's and Westminster Health Forum closing remarks**
Senior Parliamentary
Jessica Lear, Westminster Health Forum