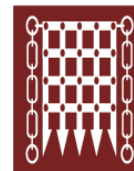


**Westminster Health Forum policy conference:  
Priorities for integrated care systems and commissioning**

*Timing: Afternoon, Monday, 2<sup>nd</sup> February 2026*

**\*\*\*Taking place online\*\*\***



**WESTMINSTER  
HEALTH FORUM**

*Draft agenda subject to change*

- 12.30 Registration
- 13.00 **Chair's opening remarks**  
Senior Parliamentarian
- 13.05 **Evaluating systemic challenges and opportunities for integrated care systems and commissioning**  
**Hugh Alderwick**, Head, Policy, The Health Foundation  
Questions and comments from the floor
- 13.30 **Key considerations for system reform, strategic commissioning and accountability**  
*outcomes of the NHS 10 Year Health Plan, the 2025 Spending Review and planning framework | implications of the draft Model ICB Blueprint for governance, workforce and accountability | local approaches to delegated commissioning, including strategies for effective commissioning for those with multimorbidity | developments in ICB merging and clustering | strategic options for embedding leadership skills | supporting continuity of care while adapting local service models | delivery oversight and accountability | priorities for frameworks to foster consistency across systems | the role of NHS league tables in driving performance*  
**Dr Robin Miller**, Professor of Collaborative Learning in Health and Social Care, University of Birmingham  
**Tom Howell**, Associate Director, Strategic Commissioning, NHS Birmingham and Solihull Integrated Care Board  
**James Drury**, Director, Strategy, Sheffield Health Partnership University NHS Foundation Trust  
Senior representative, clinical leadership  
Senior representative, local authority  
Questions and comments from the floor
- 14.20 **Policy implications for system leadership, patient safety and care**  
**Amber Jabbal**, Director, Policy and Public Affairs, Royal College of Nursing  
Questions and comments from the floor
- 14.45 **Chair's closing remarks**  
Senior Parliamentarian
- 14.50 Break
- 15.00 **Chair's opening remarks**  
Senior Parliamentarian
- 15.05 **Practical implementation of the draft Model ICB Blueprint and strategies for effective community engagement**  
**Robert Webster**, Chief Executive, NHS West Yorkshire Integrated Care Board  
Questions and comments from the floor
- 15.30 **Next steps for the digital transformation and coordination of data across local health systems**  
Senior representative, digital
- 15.40 **Priorities for meeting population health needs and the future for service design**  
*priorities for delivery of neighbourhood health models | strategies for effective coordination between NHS, local government and voluntary and community sector partners | approaches for community-specific needs and infrastructure | key considerations for the use of data and analytical tools in identifying needs and shaping commissioning decisions | addressing interoperability and rollout challenges in varied settings | priorities for service access via the NHS App | strategic options for coordinating local intelligence with regional planning | shaping services to work with the local community*  
**Andi Orlowski**, Director, Health Economics Unit  
**Professor Greg Irving**, Director, Edge Hill University Primary and Integrated Care Research Centre, Edge Hill University Medical School  
**Councillor Kaz Rizvi**, District Councillor, Cabinet Member for Health and Wellbeing, and Chair, Health and Wellbeing Board, Epping Forest District Council  
**Dr Nick Harvey**, GP Partner, Park Practice; CEO, South Downs Health and Care GP Federation; and Chair, Sussex Integrated Health CIC  
Senior representative, patients
- 16.05 Questions and comments from the floor
- 16.30 **Next steps for integrated care systems and delivering the 10 Year Health Plan**  
**Sara Felix**, Deputy Director, Neighbourhood Health, Department of Health and Social Care  
Questions and comments from the floor
- 16.55 **Chair's and Westminster Health Forum closing remarks**  
Senior Parliamentarian  
**Jessica Lear**, Westminster Health Forum