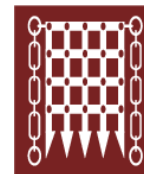


**Westminster Health Forum policy conference:  
Next steps for general practice and primary care in England**

Timing: Morning, Monday, 12<sup>th</sup> January 2026

**\*\*\*Taking Place Online\*\*\***



**WESTMINSTER  
HEALTH FORUM**

*Draft agenda subject to change*

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
**Michelle Welsh MP**
- 9.05 **Assessing recent developments in primary care policy and priorities going forward**  
**Dr Luisa Pettigrew**, Senior Policy Fellow, The Health Foundation
- 9.15 **Practical considerations for effective integration of community and primary care services**  
**James Roach**, Director, Primary and Local Care, NHS Hampshire and Isle of Wight ICB; and Founding Partner, Conclusio
- 9.25 **Moving towards neighbourhood health services and the role of primary care**  
*measures in the 10 Year Health Plan | expectations for neighbourhood-level care | challenges for local delivery and accountability | roles and responsibilities for ICBs and general practice | establishing new neighbourhood health centres | insights from best practice and the first wave | concerns expressed about rebranding of underfunded practice models | options for new neighbourhood provider contracts | upgrading and expanding premises for joined-up | assessing realistic timelines and workforce resourcing needs | coordination with social care and transport links | system-wide interoperability and a single patient record | patient involvement in design | engagement with VCSE partners to meet local population health needs*  
**David Austin**, Director, Asset, Property and Facilities Management, Primary Health Properties  
**Dr Leyla Hannbeck**, CEO, Independent Pharmacies Association  
**Nathan Jones**, Head, Policy and Public Affairs, National Care Forum  
**Fiona Loud**, Policy Director, Kidney Care UK  
**Dr Lauren Parry**, Executive Lead, Herefordshire General Practice
- 9.50 Questions and comments from the floor
- 10.20 **Next steps for primary care and neighbourhood health services in the NHS**  
**Dr Minal Bakhai**, Director, Primary Care and Community Transformation, National Neighbourhood Health Implementation Programme, NHS England  
Questions and comments from the floor
- 10.45 **Chair's closing remarks**  
**Michelle Welsh MP**
- 10.50 Break
- 11.00 **Chair's opening remarks**  
**Baroness Gerada**
- 11.05 **Examining workforce priorities in the transformation of primary care**  
**Dr Victoria Tzortziou Brown**, Chair Elect, Royal College of General Practitioners  
Questions and comments from the floor
- 11.30 **Shaping future funding formulas to address health inequalities**  
**Dr Liam Loftus**, Associate Director, Policy and Practice Engagement, Health Equity Evidence Centre
- 11.40 **Strategies for improving primary care capacity and patient access, while reducing system pressures**  
*online consultation requirements | the family doctor model | the current 25/26 contract and national policy aims | options for a sustainable long-term framework | funding distribution and consistency, including deprived-area support | workforce recruitment and retention | addressing the 'GP paradox' and considerations for sustaining practices | ARRS roles and wider multidisciplinary team integration | NHS App expansion | digital inclusion and access for older and vulnerable groups | a single patient record and cross-system interoperability | community pharmacy | use cases for AI technology and ambient scribe tools | continuity of care, patient safety and implementing Jess's Rule | primary care skills mix | role of physician associates and post-Leng Review implications | WorkWell, and fit note reform*  
**Caroline Abrahams**, Charity Director, Age UK  
**Dr Dan Bunstone**, GP Clinical Director, Warrington Innovation Network PCN  
**Dr Keith Grimes**, Founder and Partner, Curistica  
**Malcolm Harrison**, Chief Executive, Company Chemists' Association  
**Connor Price**, Strategic Advisor, Primary Care Analytics
- 12.05 Questions and comments from the floor
- 12.30 **Assessing the future for funding and policy to support GPs to meet growing healthcare demands**  
**Dr Katie Bramall**, GP and Chair, General Practice Committee for England, British Medical Association  
Questions and comments from the floor
- 12.55 **Chair's and Westminster Health Forum closing remarks**  
**Baroness Gerada**  
**Jessica Lear**, Westminster Health Forum