Westminster Health Forum policy conference:
Next steps for 10 Year Health Plan delivery and NHS reform
Timing: Morning, Monday, 27th April 2026
*****Taking place online*****

Draft agenda subject to change

WESTMINSTER HEALTH FORUM

8.30 Registration

9.00 **Chair's opening remarks**
Senior Parliamentarian

9.05 **Assessing current challenges and strategic considerations for NHS reform**
Mark Dayan, Policy Analyst and Head, Public Affairs, Nuffield Trust

9.15 **Future service models, system structures and funding priorities**
expectations for funding, planning and implementation | including timescales and resourcing | alignment between reform objectives and system capacity | roles and responsibilities across DHSC, NHS England transition arrangements, ICSs and local organisations | approaches to strategic commissioning as ICS roles develop | impact of organisational change on clinical and managerial leadership | leadership pipelines | protecting specialist acute capacity while progressing neighbourhood health models | accountability, metrics and performance management | assessing the role of public-private partnerships, including value for money and long-term sustainability | system resilience, local capability and patient safety during structural change
Dr Ballal Seddique, General Practitioner and Clinical Lead, Connect to Work Programme and Physical Activity Place Based Partnership, Tower Hamlets; and Clinical Lead, Early Onset Type 2 Diabetes Mellitus, North East London Integrated Care Board
Councillor Dr Wendy Taylor, Chair, Health and Social Care Scrutiny Committee, Newcastle City Council
Helen Hayes, Associate Principal Economist, Office of Health Economics
Chris Garner, Assistant Director, Community Service Development, NHS North Central London Integrated Care Board
Senior representative, NHS trust

9.40 Questions and comments from the floor

10.05 **Assessing the potential socio-economic benefits of prevention in healthcare and implications for investment**
Senior commentator

10.15 **'Shifting towards preventive, neighbourhood-focused care - evaluating delivery, funding, and accountability'**
Ashley McDougall, Director, Health Value for Money, National Audit Office

10.25 Questions and comments from the floor

10.40 **Chair's closing remarks**
Senior Parliamentarian

10.45 Break

10.55 **Chair's opening remarks**
Senior Parliamentarian

11.00 **Use of digital tools and data to support prediction, prevention and equitable access to services**
interoperability, data quality and implications for safety and delivery | timelines, costs and practical options for progressing towards a single patient record | expansion of NHS App functions and priorities for access and patient engagement | strengthening the use of digital tools and data for prediction and early intervention | priorities for joined-up care systems and improved coordination | scaling diagnostics and personalisation into routine care | access to diagnostics in the community | the future role of AI and genomics, including trust, reliability and human oversight
Professor Iain Buchan, Associate Pro Vice Chancellor, Innovation and W.H. Duncan Chair, Public Health Systems, University of Liverpool
Aseem Sadana, CEO, UK & Ireland, HealthHero
Dr Ragu Rajan, GP Partner, Wealden Ridge Medical Partnership; and Clinical Director, Greater Wealden PCN
Professor Adrian Bateman, Chair, Cellular Pathology Specialty Advisory Committee, The Royal College of Pathologists
Questions and comments from the floor

Key priorities for supporting local delivery:

11.40 *Co-designing with patients and shaping services around local need*
Jacob Lant, Chief Executive, National Voices

11.50 *Addressing issues in recruitment, retention and redistribution of the NHS workforce*
Dr Tom Dolphin, Council Chair, British Medical Association (*pre-recorded contribution*)

12.00 *Strategies for effective social care integration in neighbourhood care*
Professor Vic Rayner, CEO, National Care Forum

12.10 *Strengthening public health and approaches to tackling wider determinants of health*
Professor Tracy Daszkiewicz, President, Faculty of Public Health

12.20 Questions and comments from the floor

12.40 **Next steps for delivering the *10 Year Health Plan***
Jason Yiannikkou, Director, Systems, Integration and Reform Team, Department of Health and Social Care

12.55 **Chair's and Westminster Health Forum closing remarks**
Senior Parliamentarian
Jessica Lear, Westminster Health Forum