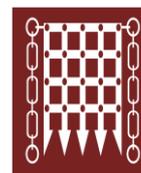


**Westminster Energy, Transport & Infrastructure Forum policy conference:
Next steps for England's road network and implementation of RIS3 - infrastructure, maintenance
and technology**

Timing: Morning, Tuesday, 12th May 2026

*****Taking Place Online*****



**WESTMINSTER ENERGY
ENVIRONMENT &
TRANSPORT FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentarian
- 9.05 **RIS3 - objectives, timelines, and priorities for implementation**
Elliot Shaw, Chief Customer and Strategy Officer, National Highways
Questions and comments from the floor
- 9.35 **Managing road networks in England - priorities for infrastructure maintenance, renewal, and resilience**
assessing RIS3 and looking ahead to implementation | priorities for planning and investment | balancing local and strategic funding allocations | addressing regional disparities in funding and asset condition | support for local authorities on finance and skills | implications of new RAG performance ratings for accountability and incentives | monitoring and reporting asset performance across different parts of the network | the role of technology in asset maintenance and renewal | embedding adaptation and resilience measures into infrastructure | priorities for drainage, structures, surface treatments and operational readiness | alignment of RIS3 with wider climate and environment objectives | decarbonisation of operations across supply chains and construction | mitigating the environmental impact of road management and construction | tackling disruption from roadworks and unplanned closures
Joanna Vezey, Managing Director, Highways, Balfour Beatty
Neesha Pandya, Head, Low Carbon Delivery, Lower Thames Crossing, Jacobs
Max Sugarman, CEO, Intelligent Transport Systems UK
Senior representative, supply chains
Senior representative, local authority
Questions and comments from the floor
- 10.25 **Regulatory considerations for implementation of RIS3 - risk, cost, oversight, and delivery confidence**
Rachel Gittens, Deputy Director, Strategic Road Network, Office of Rail and Road
Questions and comments from the floor
- 10.55 **Chair's closing remarks**
Senior Parliamentarian
- 11.00 Break
- 11.10 **Chair's opening remarks**
Senior Parliamentarian
- 11.15 **Next steps for road maintenance in supporting connectivity, sustainability, and development**
Robin Hewings, Head, Policy, Transport Focus
Questions and comments from the floor
- 11.45 **Priorities for local road networks - condition, investment, and alignment with the Strategic Road Network**
Senior representative, local authority
- 12.00 **Planning and delivery of road networks to meet strategic objectives and user needs**
network planning to support housing and economic growth | priorities for freight networks and corridors | coordinating between the SRN and local road networks | alignment of road use with public transport and active travel | enabling multi-modal travel and end-to-end journeys | considerations for the forthcoming Integrated National Transport Strategy | implications of electric vehicle uptake for charging infrastructure on the SRN and local roads | accessibility and equity between places in facilitating electric vehicle take-up | maintaining journey reliability for passengers and freight while meeting environmental objectives | improving safety and reliability for vulnerable users
Senior representative, public transport
Senior representative, freight
Senior representative, active travel
Senior representative, electric vehicles
Senior commentator
- 12.25 Questions and comments from the floor
- 12.55 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**
Senior Parliamentarian
Sean Cudmore, Westminster Energy, Environment & Transport Forum