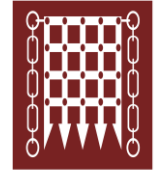


**Westminster Energy, Transport & Infrastructure Forum policy conference:  
Next steps for England's road network and implementation of RIS3 - infrastructure, maintenance  
and technology**

Timing: Morning, Tuesday, 12<sup>th</sup> May 2026

\*\*\*Taking Place Online\*\*\*



WESTMINSTER ENERGY  
ENVIRONMENT &  
TRANSPORT FORUM

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
Jacob Collier MP
- 9.05 **RIS3 - objectives, timelines, and priorities for implementation**  
Elliot Shaw, Chief Customer and Strategy Officer, National Highways  
Questions and comments from the floor
- 9.35 **Managing road networks in England - priorities for infrastructure maintenance, renewal, and resilience**  
*assessing RIS3 and looking ahead to implementation | priorities for planning and investment | balancing local and strategic funding allocations | addressing regional disparities in funding and asset condition | support for local authorities on finance and skills | implications of new RAG performance ratings for accountability and incentives | monitoring and reporting asset performance across different parts of the network | the role of technology in asset maintenance and renewal | embedding adaptation and resilience measures into infrastructure | priorities for drainage, structures, surface treatments and operational readiness | alignment of RIS3 with wider climate and environment objectives | decarbonisation of operations across supply chains and construction | mitigating the environmental impact of road management and construction | tackling disruption from roadworks and unplanned closures*  
Joanna Vezey, Managing Director, Highways, Balfour Beatty  
Neesha Pandya, Head, Low Carbon Delivery, Lower Thames Crossing, Jacobs  
Max Sugarman, CEO, Intelligent Transport Systems UK  
Ian Large, Head, Service, Highways and Traffic, Blackpool Council  
Senior representative, supply chains  
Questions and comments from the floor
- 10.30 **Regulatory considerations for implementation of RIS3 - risk, cost, oversight, and delivery confidence**  
Rachel Gittens, Deputy Director, Strategic Road Network, Office of Rail and Road  
Questions and comments from the floor
- 11.00 **Chair's closing remarks**  
Jacob Collier MP
- 11.05 Break
- 11.15 **Chair's opening remarks**  
Olly Glover MP
- 11.20 **Next steps for England's road network: the perspective of users of the strategic road network**  
Robin Hewings, Head of Policy, Transport Focus  
Questions and comments from the floor
- 11.45 **Priorities for local road networks - condition, investment, and alignment with the Strategic Road Network**  
Senior representative, local authority
- 12.00 **Planning and delivery of road networks to meet strategic objectives and user needs**  
*network planning to support housing and economic growth | delivering the Better Connected strategy | priorities for freight networks and corridors | coordinating between the SRN and local road networks | alignment of road use with public transport and active travel | enabling multi-modal travel and end-to-end journeys | considerations for the forthcoming Integrated National Transport Strategy | implications of electric vehicle uptake for charging infrastructure on the SRN and local roads | accessibility and equity between places in facilitating electric vehicle take-up | maintaining journey reliability for passengers and freight while meeting environmental objectives | improving safety and reliability for vulnerable users*  
David Boot, UK Director, Public Affairs and Policy, Road Haulage Association  
Matt Croucher, Chief Commercial Officer, Believ  
Simon Bowkett, Director, Communications and Fundraising, Bikeability Trust  
Senior representative, public transport  
Senior commentator
- 12.25 Questions and comments from the floor
- 12.55 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**  
Olly Glover MP  
Sean Cudmore, Westminster Energy, Environment & Transport Forum