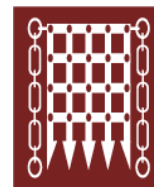


**Westminster Health Forum policy conference:
Next steps for NHS estates and the New Hospital Programme in England**

Timing: Morning, Wednesday, 4th June 2025

Taking place online



**WESTMINSTER
HEALTH FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentarian
- 9.05 **Assessing the current outlook for the NHS estate**
Roy Lilley, Independent Health Policy Analyst
Questions and comments from the floor
- 9.30 **Addressing challenges of maintaining an ageing estate, and future infrastructure strategy priorities**
Steve McManus, CEO, Royal Berkshire NHS Foundation Trust
- 9.45 **The New Hospital Programme - streamlining delivery, accelerating construction, and integrating sustainability**
three-wave plan implementation | aligning with key shifts in the forthcoming 10-Year Health Plan | integrating sustainability into modernisation | standardisation and the Hospital 2.0 template | immediate and long-term funding | strategic estate planning | energy efficiency | meeting net zero goals
Senior representative, construction
Senior representative, investment
Senior representative, sustainability
Senior representative, NHS trust
Senior representative, local government
- 10.10 Questions and comments from the floor
- 10.40 **Chair's closing remarks**
Senior Parliamentarian
- 10.45 Break
- 10.55 **Chair's opening remarks**
Senior Parliamentarian
- 11.00 **Assessing and tackling the maintenance backlog - priorities for keeping patients and staff safe**
Dr Latifa Patel, Chair, Representative Body, and Equality Lead, British Medical Association
Questions and comments from the floor
- 11.25 **Next steps for delivering innovative community health spaces**
Jonathan Murphy, CEO, Assura; and Chair, Healthcare Committee, British Property Federation
- 11.35 **The role of health infrastructure and the NHS estate in supporting the shift of care from hospital to community and responding to patient need**
bringing healthcare closer to communities | next steps for Health on the High Street initiatives and a neighbourhood model of care | use of virtual wards and integrating digital infrastructure | collecting accurate data on estate utilisation | identifying and repurposing empty and underused spaces | next steps for modernising and expanding the primary care estate | allocating funding across general practice, wider primary care and community care
Tracy Stocker, Director, Operations for Flow and Integration, Medway NHS Foundation Trust
Senior representative, ICS
Senior representative, patient group
Senior representative, primary care
Senior representative, local authority
- 12.05 Questions and comments from the floor
- 12.30 **Priorities for NHS estates and the New Hospital Programme going forward**
Senior representative, policy
Questions and comments from the floor
- 12.55 **Chair's and Westminster Health Forum closing remarks**
Senior Parliamentarian
Jessica Lear, Westminster Health Forum