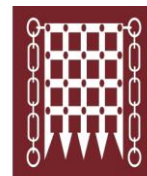


**Westminster Energy, Environment & Transport Forum policy conference**  
**Delivery of major infrastructure projects in the UK - priorities for the National Infrastructure Assessment, finance, climate resilience, and the project pipeline**

*Timing: Morning, Thursday, 25<sup>th</sup> November 2021*

**\*\*\*Taking Place Online\*\*\***



**WESTMINSTER ENERGY  
ENVIRONMENT &  
TRANSPORT FORUM**

*Draft agenda subject to change*

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
Senior Parliamentarian
- 9.05 **Shaping the next National Infrastructure Assessment, learning from the previous NIA, and progress on implementing the National Infrastructure Strategy**  
Senior speaker to be announced  
Questions and comments from the floor
- 9.35 Break
- 9.40 **Infrastructure finance - the effectiveness of funding regimes, latest thinking on attracting investment, and priorities for the National Infrastructure Bank**  
**Erwan Fournis**, Head, Financial Advisory, Operis  
**Keith Howells**, Fellow, Institution of Civil Engineers  
Senior speaker confirmed from **Burges Salmon**  
Senior representative, investment  
Questions and comments from the floor
- 10.40 **Chair's closing remarks**  
Senior Parliamentarian
- 10.45 Break
- 10.55 **Chair's opening remarks**  
Senior Parliamentarian
- 11.00 **Building climate resilience and priorities for improving infrastructure readiness for net-zero**  
Senior representative, climate
- 11.10 **The UK's project pipeline - options for reducing time and cost barriers to developments, adapting to the impact of the pandemic, and priorities for developing regional infrastructure to support economic recovery**  
Senior speaker confirmed from **Arup**  
Senior speaker confirmed from **National Grid**  
Senior representative, engineering  
Senior representative, local authority  
Senior representative, transport
- 12.00 Questions and comments from the floor
- 12.20 Break
- 12.25 **Policy priorities for meeting national and regional infrastructure objectives long term**  
**Matthew Vickerstaff**, Director, Project & Structured Finance Group and Deputy CEO, Infrastructure and Projects Authority  
Questions and comments from the floor
- 12.55 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**  
Senior Parliamentarian  
**Michael Ryan**, Deputy Editor, Westminster Energy, Environment & Transport Forum