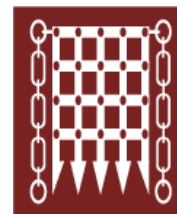


Westminster Health Forum policy conference:

Next steps for neighbourhood health and care closer to home - local models, practical requirements and implementation

Timing: Morning, Wednesday, 11th November 2026

Taking Place Online



**WESTMINSTER
HEALTH FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentary
- 9.05 **Assessing developments in delivering care closer to home - evidence, emerging practice and implementation of neighbourhood health approaches**
Nina Hemmings, Policy Fellow, Primary and Community Care, The Health Foundation
Questions and comments from the floor
- 9.25 **The role of primary care in supporting neighbourhood health models - access, continuity and integrated delivery**
Professor Andy Brooks, Clinical Chair, National Association of Primary Care
- 9.35 **Developing workable neighbourhood teams - workforce, funding, coordination and accountability**
NHS 10 Year Health Plan and Neighbourhood Health Framework priorities | timelines, scope and local responsibilities | adapting models to local readiness and infrastructure | integrated neighbourhood teams and coordination across NHS and local services | implications for primary, community, acute and social care providers | transfer of activity, funding and clinical responsibility | accountability and performance measurement | commissioning, incentives, revenue and capital requirements alongside financial risk and investment options | access, continuity, patient choice and co-design | workforce distribution, recruitment and retention | leadership, workload, supervision and employment implications | capacity and sustainability of social care and VCSE partners
Senior representative, ICB
Senior representative, local authority
Senior representative, patients
Senior representative, social care
Senior representative, economics
- 10.00 Questions and comments from the floor
- 10.30 **Delivering neighbourhood health models across integrated care systems - local variation, priorities and practical requirements**
Richard Kirby, CEO, Birmingham Community Healthcare NHS Foundation Trust; and National Advisor, Neighbourhood Health, NHS England
Questions and comments from the floor
- 10.55 **Chair's closing remarks**
Senior Parliamentary
- 11.00 Break
- 11.10 **Chair's opening remarks**
Senior Parliamentary
- 11.15 **'Better utilisation of existing estate supported through investment and partnerships'**
Wendy Farrington-Chadd, CEO, Community Health Partnerships
Questions and comments from the floor
- 11.40 **Neighbourhood health in practice - innovation, local learning, prevention and addressing inequalities**
potential and limitations of neighbourhood approaches to prevention and earlier intervention | community hubs, early support and public health coordination | evidence, capacity and sustainable resourcing | tailoring services to local need as well as wider determinants, inequalities and distributional effects | data, evaluation and population health intelligence | comparable measures and attributing outcomes | digital interoperability, information sharing and data-enabled care coordination | costs, cyber security and information governance | digital inclusion, assisted access and non-digital alternatives | collaboration across NHS, local government, social care and VCSE organisations | capacity, independence, contracting and full-cost recovery | local learning and wider implementation
Senior representative, local authority
Senior representative, VCSE
Senior representative, patients
Senior representative, digital
Senior representative, NHS
Questions and comments from the floor
- 12.30 **Supporting quality, accountability and assurance in neighbourhood health approaches**
Dr Paul Johnson, Director, Primary Care and Community Services, Care Quality Commission
Questions and comments from the floor
- 12.55 **Chair's and Westminster Health Forum closing remarks**
Senior Parliamentary
Jessica Lear, Westminster Health Forum