Westminster Health Forum policy conference:
Priorities for integrated care and strategic commissioning in England
Timing: Morning, Tuesday, 9th February 2027
*****Taking place online*****

Draft agenda subject to change

WESTMINSTER HEALTH FORUM

8.30 Registration

9.00 **Chair's opening remarks**
Senior Parliamentarian

9.05 **Assessing recent health system reform and considerations for the next phase - strategic commissioning, ICB capability and relationships with key partners**
Senior commentator
Questions and comments from the floor

9.25 **Neighbourhood health delivery - service design, local partnerships and clinical responsibility**
agreeing neighbourhood footprints and priorities for local Neighbourhood Health Plans | establishing integrated neighbourhood teams and links with existing services | proactive care for priority cohorts, including frailty, care-home residents and end of life | urgent community response, same-day access and intermediate care capacity | coordination between general practice, community services and social care | workload, clinical responsibility and continuity of care | prevention, public health priorities and health inequalities | involving patients and communities in service design and local decision-making
Senior representative, primary care
Senior representative, local government
Senior representative, social care
Senior representative, patients
Senior representative, community providers
Questions and comments from the floor

10.15 **Next steps for strategic commissioning and delivering population health improvements**
Richard Watson, National Programme Director, Strategic Commissioning, NHS England; and Deputy Chief Executive and Director, Strategy, Digital and Commissioning, NHS Norfolk and Suffolk Integrated Care Board
Questions and comments from the floor

10.40 **Chair's closing remarks**
Senior Parliamentarian

10.45 Break

10.55 **Chair's opening remarks**
Senior Parliamentarian

11.00 **Payment and financial frameworks for neighbourhood health - incentives, pooled budgets and provider contracting**
development of the 2027/28 NHS Payment Scheme and payment mechanisms for neighbourhood health | incentives for prevention and shifting activity from hospital to community | Better Care Fund reform, Section 75 arrangements for joint commissioning and pooled budgets | Provider Selection Regime, provider participation and commissioning arrangements, and single and multi-neighbourhood provider contracts | provider capacity, financial sustainability and contractual risk | quality, continuity, transparency and value | future roles for charities and voluntary organisations in neighbourhood provision and patient support, including implications for funding and contracting
Senior representative, ICB finance
Senior representative, local government
Senior representative, providers
Senior representative, primary care
Senior representative, VCSE
Questions and comments from the floor

11.50 **Population health intelligence - priorities for strategic commissioning and resource allocation**
Senior representative, data

12.00 **Next steps for ICB governance, local accountability and system oversight**
ICB governance and representation of local government and strategic authorities | joint planning following changes to integrated care partnerships and the role of Health and Wellbeing Boards | commissioning capability and organisational capacity following restructuring | strengthening clinical, executive and system leadership | relationships with providers, local government and communities in setting commissioning priorities | NHS Oversight Framework, local autonomy and national priorities | measuring impact, inequalities and outcomes | patient voice and independent challenge
Senior representative, leadership
Senior representative, patients
Senior representative, ICB

12.15 Questions and comments from the floor

12.35 **Regulation, system assurance and meeting population needs - the future of system-level assessment**
Senior representative, regulation
Questions and comments from the floor

13.00 **Chair's and Westminster Health Forum closing remarks**
Senior Parliamentarian
Jessica Lear, Westminster Health Forum