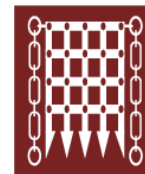


**Westminster Health Forum policy conference:
Next steps for general practice and primary care in England**

Timing: Morning, Monday, 12th January 2026

*****Taking Place Online*****



**WESTMINSTER
HEALTH FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentarian
- 9.05 **Assessing recent developments in primary care policy and priorities going forward**
Senior commentator
- 9.15 **Practical considerations for effective integration of community and primary care services**
James Roach, Director, Primary and Local Care, NHS Hampshire and Isle of Wight ICB; and Founding Partner, Conclusio
- 9.25 **Moving towards neighbourhood health services and the role of primary care**
measures in the 10 Year Health Plan | expectations for neighbourhood-level care | challenges for local delivery and accountability | roles and responsibilities for ICBs and general practice | establishing new neighbourhood health centres | insights from best practice and the first wave | concerns expressed about rebranding of underfunded practice models | options for new neighbourhood provider contracts | upgrading and expanding premises for joined-up | assessing realistic timelines and workforce resourcing needs | coordination with social care and transport links | system-wide interoperability and a single patient record | patient involvement in design | engagement with VCSE partners to meet local population health needs
Senior representative, primary care
Senior representative, NHS
Senior representative, patients
Senior representative, estates
Senior representative, social care
- 9.50 Questions and comments from the floor
- 10.20 **Next steps for primary care and neighbourhood health services in the NHS**
Dr Minal Bakhai, Director, Primary Care and Community Transformation, National Neighbourhood Health Implementation Programme, NHS England
Questions and comments from the floor
- 10.45 **Chair's closing remarks**
Senior Parliamentarian
- 10.50 Break
- 11.00 **Chair's opening remarks**
Senior Parliamentarian
- 11.05 **Examining workforce priorities in the transformation of primary care**
Dr Victoria Tzortziou Brown, Chair Elect, Royal College of General Practitioners
Questions and comments from the floor
- 11.30 **Shaping future funding formulas to address health inequalities**
Senior representative, academic
- 11.40 **Strategies for improving primary care capacity and patient access, while reducing system pressures**
online consultation requirements | the family doctor model | the current 25/26 contract and national policy aims | options for a sustainable long-term framework | funding distribution and consistency, including deprived-area support | workforce recruitment and retention | addressing the 'GP paradox' and considerations for sustaining practices | ARRS roles and wider multidisciplinary team integration | NHS App expansion | digital inclusion and access for older and vulnerable groups | a single patient record and cross-system interoperability | community pharmacy | use cases for AI technology and ambient scribe tools | continuity of care, patient safety and implementing Jess's Rule | primary care skills mix | role of physician associates and post-Leng Review implications | WorkWell, and fit note reform
Senior representative, GPs
Senior representative, pharmacy
Senior representative, advocacy
Senior representative, data
Senior representative, innovation
- 12.05 Questions and comments from the floor
- 12.30 **Assessing the future for funding and policy to support GPs to meet growing healthcare demands**
Dr Katie Bramall-Stainer, GP and Chair, General Practice Committee for England, British Medical Association
Questions and comments from the floor
- 12.55 **Chair's and Westminster Health Forum closing remarks**
Senior Parliamentarian
Jessica Lear, Westminster Health Forum