

**Westminster Media Forum policy conference:
Next steps for football governance in England**
Timing: Morning, Wednesday, 18th November 2026
*****Taking Place Online*****



Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**
Senior Parliamentarian
- 9.05 **Next steps for football governance - implementation, accountability and regulatory priorities**
Senior representative, policy
Questions and comments from the floor
- 9.30 **Financial and structural pressures across English football - key issues and consideration**
Senior commentator
- 9.40 **The State of the Game - stakeholder priorities for the football pyramid and future regulation**
priorities for scope and focus of the State of the Game report | stakeholder engagement and consultation process | assessing financial sustainability, ownership models and club stewardship across the football pyramid | revenue distribution across the football pyramid, future arrangements, financial sustainability and competitive balance | financial and competitive incentives affecting club behaviour | implications for future regulation, governance reform and the role of the IFR | scale and significance of financial, governance and structural risks identified across English football
Senior representative, football club
Senior representative, broadcaster
Senior representative, legal
Senior representative, league
Senior representative, supporters
- 10.05 Questions and comments from the floor
- 10.35 **Chair's closing remarks**
Senior Parliamentarian
- 10.40 Break
- 10.50 **Chair's opening remarks**
Senior Parliamentarian
- 10.55 **Financial regulation, football governance and supporter protection**
Fiona Mackinnon-Miller, Head, Scams, Promotions, Engagement and Perimeter Department, Financial Conduct Authority
Questions and comments from the floor
- 11.20 **Funding arrangements across the football pyramid - sustainability, distribution and priorities going forward**
Senior representative, league governance
- 11.35 **Football governance reform - regulation, accountability and future development**
priorities for intervention to support sustainability, resilience and effective governance | implementing licensing requirements, financial plans and oversight mechanisms in practice | balancing regulatory scrutiny, compliance obligations and club autonomy | stakeholder perspectives on proportionality, regulatory burden effectiveness and future reform | implementation of the Owners, Directors and Senior Executives regime, including suitability and due diligence | sponsorship oversight, financial promotion rules and cross-regulatory collaboration in protecting supporters | approaches to supervision, enforcement and stakeholder engagement as the regulatory framework develops | corporate governance, supporter engagement and protection of club heritage | next phase of football governance reform and regulatory development
Senior commentator
Senior representative, supporters
Senior representative, football club
Senior representative, players
Senior representative, finance
- 12.00 Questions and comments from the floor
- 12.30 **Next steps for the IFR - implementation, State of the Game and future regulatory priorities**
Laura Nell, Deputy Director, Policy, Independent Football Regulator
Questions and comments from the floor
- 12.55 **Chair's and Westminster Media Forum closing remarks**
Senior Parliamentarian
Thomas Howard, Westminster Media Forum