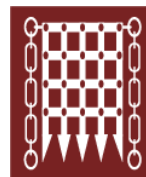


## Westminster Media Forum policy conference:

### Next steps for football governance in England

Timing: Morning, Tuesday 18<sup>th</sup> November 2025

\*\*\*Taking place online\*\*\*



WESTMINSTER  
MEDIA FORUM

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
Senior Parliamentary
- 9.05 **Next steps for the operation and rollout of the Independent Football Regulator**  
**Martyn Henderson**, Interim Chief Operating Officer, Shadow Regulator  
Questions and comments from the floor
- 9.30 **Stakeholder views on implementation of the IFR and its future role and remit**  
*priorities for the regulator's first year | incorporating fans and wider stakeholders into consultation processes | assessing the regulator's enforcement powers | the future for revenue distribution and parachute payments | key considerations for protecting the heritage of English football | next steps for evaluating the impact of the IFR | addressing player welfare concerns | transition from existing governance frameworks | development of statutory guidance and licensing conditions*  
Senior representative, club  
Senior representative, players  
Senior representative, fans  
Senior representative, legal  
Questions and comments from the floor
- 10.15 **Key considerations and best practice for financial sustainability, governance and ownership rules**  
*design and operation of a club licensing system | standards for financial resilience | embedding financial best practice | design of the Football Club Corporate Governance Code | industry and stakeholder consultation | meeting EDI and ESG reporting requirements | embedding ESG and EDI responsibilities | supporting clubs in adapting to new requirements*  
**Aaryaman Banerji**, Head, Football Governance, LCP  
Senior representative, club  
Senior representative, governance  
Questions and comments from the floor
- 11.00 **Chair's closing remarks**  
Senior Parliamentary
- 11.05 Break
- 11.15 **Chair's opening remarks**  
Senior Parliamentary
- 11.20 **Priorities for the State of the Game report - assessing market structure, financial health and economic issues**  
*considerations for the scope and priorities of the report | consultation process | implications for future investment into English football | commercial and broadcasting implications for financial sustainability | enabling the regulator to achieve its objectives | assessing financial vulnerabilities in the pyramid | key considerations for preparatory work | broadening consultation beyond traditional supporter groups | inclusion of governance practices and stakeholder experience*  
Senior representative, club  
Senior representative, investment  
Senior representative, broadcaster  
Questions and comments from the floor
- 12.00 **The future for professional and semi-professional football in England moving forward**  
*priorities for supporting economic growth in the football pyramid | strategies for growing the game | innovation in consumer engagement and revenue generation | pathways for sustainable expansion | potential future amendments to regulatory remit | impacts for competition with Europe | market dynamics and visions for the future | women's game support, investment and visibility | player wellbeing and safeguarding*  
Senior representative, top-tier competition  
Senior representative, professional tiers  
Senior representative, non-league/transitional level  
Senior analyst  
Questions and comments from the floor
- 12.55 **Chair's and Westminster Media Forum closing remarks**  
Senior Parliamentary  
**Thomas Howard**, Westminster Media Forum