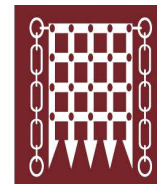


**Westminster Legal Policy Forum Keynote Seminar**  
**Prisons in England and Wales: governance, service delivery and priorities for reform**

Timing: Morning, Thursday, 20<sup>th</sup> April 2017

Venue: The Caledonian Club, 9 Halkin Street, London SW1X 7DR



**WESTMINSTER  
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Agenda subject to change

- 8.30 - 9.00 Registration and coffee
- 9.00 - 9.05 **Chair's opening remarks**  
**His Honour Judge John Samuels QC**, Chair, Criminal Justice Alliance
- 9.05 - 9.35 **Emerging priorities for prison reform - the view from the Justice Committee**  
**Bob Neill MP**, Chair, Justice Select Committee  
Questions and comments from the floor
- 9.35 - 9.55 **Addressing rising numbers of deaths in custody - causation and priorities**  
**Juliet Lyon**, Chair, Independent Advisory Panel on Deaths in Custody  
Questions and comments from the floor
- 9.55 - 10.15 **Key issues for the prison workforce - managing an increasing prison population, skills and improving safety**  
**Steve Gillan**, General Secretary, POA  
Questions and comments from the floor
- 10.15 - 10.50 **Improving opportunities for rehabilitation within custody**  
**Jeremy Crook**, Director, Black Training and Enterprise Group  
**Mark Williams**, Patient Expert by Experience, Inspirit Training and Development  
**Sara Hyde**, Support and Training Manager, Working Chance  
Questions and comments from the floor
- 10.50 - 10.55 **Chair's closing remarks**  
**His Honour Judge John Samuels QC**, Chair, Criminal Justice Alliance
- 10.55 - 11.25 Coffee
- 11.25 - 11.30 **Chair's opening remarks**  
**Keith Vaz MP**, Member, Justice Select Committee
- 11.30 - 12.05 **Prison governance and assessment - leadership, accountability and measuring performance**  
*In light of Government's proposals to empower prison governors with greater autonomy over operational policies, budgetary decisions and service delivery, how should new powers be utilised by prison leaders in order to innovate and deliver improved performance? How can the role of inspection and assessment be most effectively strengthened to reflect the increased autonomy of governors; for example, what impact will proposals to publish annual league tables have on the way prison leaders utilise new powers, and under what circumstances should central Government intervene to address poor performance?*  
**Peter Clarke**, HM Chief Inspector of Prisons  
**John Attard**, National Officer, Prison Governors Association  
Questions and comments from the floor
- 12.05 - 12.55 **Raising standards in prison services - commissioning, investment and integrating offender management**  
*In what way are proposals to deliver greater autonomy to prison management likely to impact on future performance, particularly in terms of the delivery of education, work, health and resettlement programmes, as well as the use of key operational policies and budgets? What can be learnt so far from the performance of Government's six "reform prisons" (who were provided with greater powers last year), most notably in terms of the services they have commissioned and the ways in which they have sought to address problems that are unique to their prison? How can Government's plans to invest £1.3 billion in new facilities and prison buildings be taken forward in a way that supports improvements in service delivery - for example, what role can prison design play in reducing overcrowding, improving safety and developing opportunities for rehabilitation? What impact is the launch of Her Majesty's Prison and Probation Service likely to have on the future of offender management; for example, what challenges does the new agency face in improving the integration of services from custody to community, and should more probation offices be placed within prisons to facilitate this? Do Government commitments to recruit 2,500 new prison officers by 2018 go far enough in addressing existing concerns around prison safety? Further to recent proposals for a new prison officer apprenticeship scheme - alongside higher pay for specialist officers and new recruits - what more can be done to attract and retain talent to the prison workforce?*  
**Peter Cox**, Managing Director, Novus, LTEgroup  
**Richard Steer**, Chairman, Gleeds  
**Ian Lawrence**, General Secretary, Napo  
**Pamela Dow**, Director of Development, Prison and Probation Reform, New Futures Network  
**Ann Norman**, Professional Lead for Justice and Forensic Healthcare, Royal College of Nursing  
Questions and comments from the floor
- 12.55 - 13.00 **Chair's and Westminster Legal Policy Forum closing remarks**  
**Keith Vaz MP**, Member, Justice Select Committee  
**Marc Gammon**, Associate Editor, Westminster Legal Policy Forum